



CITY OF BOSTON • MASSACHUSETTS

OFFICE OF THE MAYOR
THOMAS M. MENINO

April 13, 2010

TO THE CITY COUNCIL

Dear Councilors:

I transmit herewith my Fiscal Year 2011 Recommended Budget for the City of Boston. The Recommended Operating Budget totaling \$2.5 billion is \$59.4 million, or 2.5%, more than the Fiscal Year 2010 Budget.

As in previous years, fixed costs continue to rise much faster than revenues. In FY11, we must now honor our commitment to fund wage increases for the employees of those unions who agreed to the wage delay that was so critical to balancing the FY10 budget. Providing health benefits to all of our employees and retirees remains an expense that increases substantially from year to year; the cost of those benefits is projected to increase by almost \$20 million in FY11, bringing City of Boston health care costs to nearly \$300 million.

Overall revenues are projected to increase by 2.5%, which includes an allocation of \$45 million in reserves. While property tax continues to grow in FY11, funding from the state is projected to decline by over \$20 million. We are fortunate that the new meals tax revenue and the increase in the hotel tax are available to help cover reductions in revenue from the state.

The FY11 budget focuses on three core priorities: Supporting and developing Boston's youth; providing the highest quality services in Boston's communities, well beyond the walls of City Hall; and fostering an economy that creates jobs and opportunities that are shared widely. This budget begins the work of transforming and strengthening our libraries and community centers, focusing not on the number of physical buildings they occupy but what goes on in them. Through consolidation of city resources, partnerships with nonprofit agencies as well as capital investments, we will make the best use of our physical assets as we strive to offer quality services to the residents of Boston. Great change is also going forward in our school system as a result of the passage of landmark education reform legislation, which has enabled the Superintendent to create turnaround plans for underperforming schools to ensure that all schools provide the best education for our children.

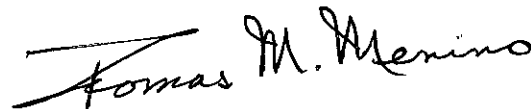
Although much of the attention over the past few months has been on schools, branch libraries and community centers, managers in all departments have identified areas where they can streamline operations and work more efficiently in FY11. I have been asked whether these changes and the others incorporated into the FY11 budget are necessities borne of the challenging fiscal environment today or whether they are transitions to move ahead on a vision for how our city should serve its residents in the future. The answer is: both. This dual responsibility is

evident in the budget's focus on both youth development and other future obligations. The budget reduces spending in several areas to provide as many resources as possible for youth education and enrichment. At the same time, \$153 million is allocated for future healthcare and pension liabilities, so that as this generation matures, the City can uphold its obligations and continue to deliver quality services to the next generation.

A budget, above all, is an accounting of choices. In the context we face, with fewer resources and more obligations to meet, the choices this year are tough ones. As elected officials, we don't have the option to muddle through or delay until another day. If we make the difficult decisions, fortunately we can, even under limiting circumstances, provide for our neighbors this year and for our city's future.

I look forward to working with you during the budget review process, and I respectfully request your favorable action on the FY11 Operating Budget and the Five Year Capital Plan for FY11 to FY15.

Sincerely,

A handwritten signature in black ink, reading "Thomas M. Menino". The signature is fluid and cursive, with the first name "Thomas" written in a larger, more prominent script than the last name "Menino".

Thomas M. Menino
Mayor of Boston

CITY OF BOSTON IN CITY COUNCIL

Appropriation and Tax Order for the fiscal year Commencing July 1, 2010 and ending June 30, 2011

ORDERED:

I. That to meet the current expenses of the City of Boston, in the fiscal year commencing July 1, 2010 and ending June 30, 2011, the respective sums of money specified in the schedules hereinafter set out, be, and the same hereby are, appropriated for expenditure under the direction of the respective boards and officers severally specified, for the several specific purposes hereinafter designated and, except for transfers lawfully made, for such purposes only said appropriations, to the extent they are for the maintenance and operation of parking meters, and the regulation of parking and other activities incident thereto (which is hereby determined to be \$15,000,000), being made out of the income from parking meters and, to the extent they are for other purposes, being made out of the proceeds from the sale of tax title possessions and receipts from tax title redemptions in addition to the total real and personal property taxes of prior years collected from July 1, 2009 up to and including March 31, 2010, as certified by the City Auditor under Section 23 of Chapter 59 of the General Laws, and out of available funds on hand, (which is hereby determined to be \$45,000,000) as certified by the Director of Accounts under said Section 23, and the proceeds from the sale of surplus property to be transferred in an amount not to exceed \$6,000,000 pursuant to the provisions of Section 24 of Chapter 190 of the Acts of 1982 as amended by Section 4 of Chapter 701 of the Acts of 1986, and the balance of said appropriations to be raised by taxation pursuant to Section 23 of Chapter 59 of the General Laws:

CITY DEPARTMENTS	Personnel Services	Contractual Services	Supplies & Materials	Current Charges & Obligations	Equipment	Special Appropriation	Structures & Improvements	Land Non-Structural Improvement	Total
Mayor's Office									
111 Mayor's Office	1,977,382	114,065	27,826	4,200	2,994	0	0	0	2,126,467
113 Office of New Bostonians	316,810	15,756	1,735	100	0	0	0	0	334,401
150 Intergovernmental Relations	798,802	168,865	5,034	164,671	0	0	0	0	1,137,372
151 Law Department	3,154,343	2,173,459	21,288	110,000	17,920	0	0	0	5,476,960
231 Emergency management	203,193	98,999	3,400	5,800	0	0	0	0	311,392
411 Public Information	1,093,544	53,216	8,260	8,000	38,570	0	0	0	1,201,580
412 Neighborhood Services	1,217,956	53,427	8,300	450	0	0	0	0	1,280,133
Administration & Finance									
144 Office of Administration & Finance	766,174	66,360	2,000	1,000	0	0	0	0	835,534
131 Auditing Department	2,131,394	115,129	12,900	4,450	6,164	0	0	0	2,270,037
136 Assessing Department	5,671,730	575,151	53,823	92,300	0	0	0	0	6,393,004
141 Budget Management	1,743,417	758,290	6,600	185,350	0	0	0	0	2,693,657
333 Execution of Courts	0	0	0	0	0	3,500,000	0	0	3,500,000
148 Health Insurance	0	0	0	208,707,055	0	0	0	0	208,707,055
142 Human Resources	2,946,172	94,850	25,225	152,730	4,227	0	0	0	3,223,204
147 Labor Relations	785,345	588,560	4,976	32,000	0	0	0	0	1,410,881
110 Library Department	19,921,154	6,852,249	2,620,721	295,568	0	0	0	25,000	29,714,692
139 Medicare Payments	7,250,000	0	0	0	0	0	0	0	7,250,000
374 Pensions & Annuities - City	4,100,000	0	0	0	0	0	0	0	4,100,000
749 Pensions & Annuities - County	100,000	0	0	0	0	0	0	0	100,000
143 Purchasing Division	1,553,228	77,875	29,550	3,855	49,695	6,000	0	0	1,720,203
163 Registry Division	936,997	39,800	17,750	1,050	0	0	0	0	995,597
137,138 Treasury Department	2,858,260	193,243	587,900	17,300	0	0	0	0	3,656,703
199 Unemployment Compensation	350,000	0	0	0	0	0	0	0	350,000
341 Workers' Compensation Fund	0	0	0	0	0	2,200,000	0	0	2,200,000
Chief Information Officer									
149 Department of Innovation & Technology	9,813,572	3,281,049	83,800	4,998,309	437,945	0	0	0	18,614,675
Public Safety									
221 Fire Department	140,500,489	5,817,274	3,120,086	2,556,781	951,216	0	0	0	152,945,846
211 Police Department	241,866,355	12,672,781	7,860,198	4,482,747	3,992,863	0	0	0	270,874,944
Economic Development									
156 Small/Local Business	589,314	8,150	1,500	750	0	0	0	0	599,714
157 Boston Residents Job Policy	458,365	1,000	1,500	0	0	0	0	0	460,865
Public Property									
416 Arts, Tourism & Special Events	1,104,293	327,914	11,938	720	2,730	183,195	0	0	1,630,790
114 Consumer Affairs & Licensing	388,661	35,194	10,792	1,125	0	0	0	0	435,772
121,128 Department of Voter Mobilization	2,318,106	344,969	341,800	75,550	62,022	0	0	0	3,142,447
300 Parks & Recreation Department	8,555,148	2,764,143	722,620	360,087	169,495	25,000	0	491,000	13,087,493
180 Property & Construction Mgmt	10,948,075	7,634,821	712,499	48,041	89,630	0	0	0	19,433,066

CITY DEPARTMENTS	Personnel Services	Contractual Services	Supplies & Materials	Current Charges & Obligations	Equipment	Special Appropriation	Structures & Improvements	Land Non-Structural Improvement	Total
Public Works & Transportation									
251,253 Transportation Department	20,536,237	6,993,989	1,293,462	149,376	1,544,439	0	0	0	30,516,503
310 Chief of Public Works & Transportation	1,362,372	2,100	15,848	0	4,667	0	0	0	1,384,987
311 Public Works Department	18,767,831	60,346,711	1,219,824	305,094	381,150	0	225,000	0	81,245,610
321 Central Fleet Maintenance	1,598,055	140,000	193,747	27,000	33,251	0	0	0	1,992,053
331 Snow Removal	0	15,751,925	0	0	191,781	0	0	0	15,943,706
Environment and Energy									
303 Environment Department	1,114,107	194,701	11,000	1,240	0	0	0	0	1,321,048
260 Inspectional Services Dept	12,988,061	1,287,413	174,809	880,095	181,065	0	0	0	15,511,443
Human Services									
385 Boston Centers for Youth & Families	18,158,376	3,178,568	110,733	133,882	10,445	0	0	0	21,592,004
387 Elderly Commission	2,545,638	161,187	108,471	4,968	0	0	0	0	2,820,264
403 Civil Rights	292,177	28,020	1,000	0	0	0	0	0	321,197
417 Women's Commission	155,575	3,525	700	0	0	0	0	0	159,800
448 Youth Fund	237,123	15,280	42,540	3,680	0	4,339,750	0	0	4,638,373
741 Veterans Services Department	830,461	91,849	27,065	3,859,931	0	0	0	0	4,809,306
Public Health									
620 Public Health Commission	0	0	0	0	0	69,793,000	0	0	69,793,000
Housing & Neighborhood Development									
188 Neighborhood Development	2,249,110	910,579	50,917	27,356	4,830	0	0	0	3,242,792
189 Affordable Housing-Leading the Way	0	5,000,000	0	0	0	0	0	0	5,000,000
Non-Mayoral Departments									
112 City Council	4,436,230	180,500	29,500	15,000	15,000	0	0	0	4,676,230
161 City Clerk	949,592	41,692	6,400	5,650	2,642	0	0	0	1,005,976
193 Finance Commission	169,422	5,450	575	1,675	700	0	0	0	177,822
252 Licensing Board	652,571	45,560	8,900	11,700	0	0	0	0	718,721
Other									
158 Risk Retention Reserve	0	0	0	0	0	1,000,000	0	0	1,000,000
159 Housing Trust Fund	0	0	0	0	0	330,000	0	0	330,000
199 Reserve for Collective Bargaining	29,500,000	0	0	0	0	0	0	0	29,500,000
TOTAL	592,960,217	139,305,628	19,599,452	227,736,636	8,195,441	81,376,945	225,000	516,000	1,069,915,319

**CITY OF BOSTON
IN CITY COUNCIL**


FURTHER ORDERED:

II. That to meet so much of the expenses of maintaining, improving and embellishing in the fiscal period commencing July 1, 2010 and ending June 30, 2011, cemeteries owned by the City of Boston, or in its charge, as is not met by the income of deposits for perpetual care on hand December 31, 2009, the respective sum of money specified in the subjoined schedule be, and the same hereby is, appropriated out of the fund set up under Chapter 13 of the Acts of 1961 the same to be expended under the direction of the Commissioner of Parks and Recreation:

400100

Cemetery Division
Parks and Recreation Department
\$2,108,718

**I HEREBY CERTIFY THAT
THE FOREGOING, IF PASSED IN
THE ABOVE FORM, WILL BE IN
ACCORDANCE WITH LAW.**



WILLIAM F. SINNOTT
CORPORATION COUNSEL *del*